# Women's Participation In Higher Education Institution Leadership In Ethiopia 

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#### Abstract

Regardless of changes throughout the last couple of decades, women's involvement in higher education is normally little, and their contribution in higher education leadership is noticeably squat in numerous states of the world. The key rationale of this paper was to discover the factors hindering women from participating in higher-level academic leadership in Ethiopia. The Data was gathered from three governmental universities in the country specifically Addis Ababa University, Adama University, and Debire Birhan University via interview guides, questionnaires, and manuscript analysis. The respondents incorporated were twenty women admin staff leaders, twenty-five men admin wing staff leaders, and one hundred twenty academic staff members that are seventy male and fifty female. These accounted to a sum of one hundred sixty-five respondents seventy are women and ninety-five are men. The participants were chosen by utilizing stratified random sampling and judgmental sampling methods for both the female and male administrators. The result from this research indicates that women are certainly inadequately presented in the leadership of selected universities in Ethiopia. There are numerous influences on the individual, organizational and communal aspects hindering women from mounting to leadership areas in Ethiopian universities. The data exposed that staffing and promotion policies; relatives and household commitments, low-level motivation, absence of good self-belief and ambition, and bad cultural beliefs such as prejudice not in favor of women; absence of help from husbands and relatives were included as the central rationales of women imperfect admittance to higher education institutions leadership. Male admin staff leaders were instituted to be more subjective. These subjectivities and prejudices may be the key reason of gender cavity in higher education institutions' leadership as they conquered in facts and power. Women widen access to schooling, education, and research chance and disappointing the typecasts and policy and lawmaking help and assist supplementary women to approach leadership in higher education and thus thrive their attributes to provide valuable work to the country. The researcher asserts that for women to involve in university leadership successfully several of these challenges must be detached, and recommends directions supportive to improve women's involvement. This study consequently comes to the conclusion that women accept discrepancy exposures and difficulties due to the effect of their miscellaneous representation in the community and gender-based typecast which came from the traditional traditions common inside the university environment.


Keywords: Higher Education Leadership Women, Academia Institutions, Gender Representation

## I. INTRODUCTION

In many countries, women comprise around 50 percent of the population. And everywhere they
are deprived of the lawful of equivalent involvement with men in nationwide dealings, immense labor which could be brought to stand on the duty of countrywide growth is misplaced.

Securing fair admittance to advanced education is essential to enhance the position of women for mutually the excellence of the person and that of the country. In a lot of nations, women's involvement in advanced education is usually small, as well as partaking in higher education leadership is noticeably squat. In the spot of higher education, equally in instruction and leadership, women are still an elongated way from involving in the traction as men (UNDP 2013). In Ethiopia's countrywide case, women have shown little advancement in attaining uniformity in instruction. However, they are disgustingly unequally represented in higher education leadership (Ministry of Education Ethiopia 2013). The report released by UNESCO in 2011 on higher education is the well-presented low speed at which women's scholastic occupation forecast are enhanced in a lot of nations. Loads of study information on women in higher education leadership suggested (Glas \& 2011 Kooc, Ogboegu 2007, Singh 2005 Lud 2004) with barely an omission; the Ethiopian image is one of the men dominating women in relation to five to one at center leadership point and at concerning twenty to one at higherranking leadership stage (Ministry of Education 2006). There are three views that clarify the ongoing shortage of women in higher-ranking leadership: The primary viewpoint is individualfocused in which the scarcity of women is credited to the psycho-social contribution, with individual distinctiveness, outlooks, and behavioral capabilities of women. Individual factors are relative and household dedication, absence of motivation and self-belief, low ambition towards goal in the areas of leadership, lack of motivation and ambition to accept difficulties, to go up the hierarchy, becomes low self-assured and missing capability to grip a catastrophe (Schmiede \& Yousaf 2009).
The added restraint is the organizational level problems, the arrangement-focused archetype improvements the sight that it is the detrimental place of women in the directorial arrangement or little figures, small authority, imperfect admittance to assets which form and explains the actions of women. The difficulty is laid in the arrangement and the cure is a basic alter to get rid of improper prejudice in organizational
legislation and applications. Among organizational components might be biased assignment and position advancement habits, men's confrontation with women in leadership areas, lack of laws and procedures to make sure partaking of women, and inadequate prospects for leadership instruction and for signifying proficiency as a consequence of the authority configuration in the administrative center (Chliwniak, 2004). The final standpoint depicts communal restrains, which are associated with gender-focused and institutional structure outlooks. This point of view is alarmed with the communal structure of gender and the task of detailed roles, duties, and prospects for women and men. These gender-centered duties, unrelated to the job position, are accepted into the place of work. Higher education institutions then replicate gender disparities by means of their interior arrangements and daily habits as of the cultural understandings which decide the outlook and actions of personal men and women and shape problems to the equivalent contribution of women in higher-ranking leadership" (Smulder, 2009).
In the case of Ethiopia, women's sharing in vital administrative places is until now nominal. At the government service providers, women in leadership hierarchies are extremely little as contrasted to men. Women in administrative high-ranking places, similar to university council of board signify merely below $2 \%$, unlike 98 $\%$ of men in the similar portions (Solomon 2009). The Study has exposed those women mostly engage in low-ranking areas in university leadership in Ethiopia.
A review of institutions of higher education employment in senior levels and positions studied in some universities shows that women are absent commencing in the peak leadership hierarchies of the institutions. Among various institutions of higher education councils of the board which decides who leads the institution of higher education is included mostly, men. For instance, at Dilla University, among the fifteen members of the board members, there are no women. The circumstance at Dire Dawa University and Gondar University is not dissimilar. Amongst the twelve faculties and college heads, merely two of them are women and among fiftythree heads of departments, just nine of them
are women (Ministry of Education 2013). The truth that women are absent from the main strategy and administrative stages of universities has an inference on their staffing and career advancement path prospects (Selomon 2009)

## I.I Statement of the problem

The existence of an elevated figure of females in leadership and administrative areas could cooperate a significant function to increase the endeavors to encourage the education of youth and women in the country. Youth Girls and Women require being there at the pinnacle of the institution of higher education leadership to influence the desires and diverse agendas that might shape women. Decisionmaking necessitates the provision of power for various players participating in universities and women are the main contributors. While women hold the know-how requisite for pronouncement, are glowingly shown in university leadership, and, are gender mindful. In the case of Ethiopia, women have been not equally represented in leadership hierarchies, particularly in universities and slight is recognized about their exposure and difficulties. Regardless of the subsistence of official legislative to restore this unfairness and in the stir of equivalent chance legislations such as the gender programs and equivalent staffing prospects in the nation, women are until now hideously not represented. The legislative stakeholders in the institution of higher education scheme appear to be devastatingly taken by men. The issue has encouraged attention to examine the main blockades that influence women's contribution in university leadership areas and the very rare women who had got this leadership had done, the exposure and problems these women look in leadership areas may be exceptional to women and are thus merit to examine.

### 1.2 Objectives of the study

The key objective of this research is to look in detail at the factors hindering women's involvement in higher education leadership in Ethiopia. Particularly, the paper seeks:
$>$ To ascertain the position of women in higher education leadership in Ethiopia
$>$ To recognize the challenges that influence women's contribution to institutions of higher education leadership
$>$ To suggest potential resolutions that might improve the gloomystate of affairs of women in university leadership ranks

## I.3 Basic Research Questions

To attain the stated objectives, the study looks to respond to the subsequent research inquires:

1. What is the present condition of women in institutions of higher education leadership in Ethiopia in comparison with men?
2. What is the main individual, organizational and communal challenges that hamper women partaking in higher education leadership in Ethiopia?
3. What are the potential approaches to enhance the participation of women in university leadership?

## II. MATERIALS AND METHODS

This paper employed quantitative and qualitative methods of data collection. Three categories of tools were utilized to collect data from the participants. Questionnaires were managed to men and women staff affiliates. Interview guides were formulated for and employed with men and women admin wing leaders, like university presidents' academic and administrative vice presidents, Chief registrars, heads of faculties and colleges, gender directorate departments, and Research and Development institute directors, Heads of departments, library Heads and Human Resource and finance heads as well as student affairs directors. Men and women study participants administrative managers and leaders were interviewed about the legislations that rule staffing, nomination, and advancement of employees to higher-ranking leadership ranks and the potential rationales for the lack of women from these ranks. The questionnaires were managed by
both genders’ academic personnel. Manuscript investigation pilots were used to examine evidence like employment, nomination, and career advancement standards, work notice, employment resume checklists and interview guides, and employee improvement blueprints. This tool was helpful to observe the degree to which equivalent chance privileges for both genders are harassed and how pretentious women's involvement in the institution of higher education leadership.

## 2.I Sample and sampling procedures

This paper was undertaken in three public universities in Ethiopia: that is Adama University and Debire Berhan University Addis Ababa University, these institutions were chosen to employ judgmental sampling methods. Addis Ababa University was preferred since it is the senior university in the country. This is quite huge in expressions of learner population, a nd personnel enterprise and provides a diversity of programs in both bachelors, postgraduate and doctoral programs. Accordingly suppose that the leadership purposes of the organization are several and therefore the necessity for many leaders. The supplementary two government universities are relatively recent and were incorporated to decide even if they comprised gender impartiality matters in their staffing and selection documents. The participants in this research were both men and women inhabiting leadership ranks and academic personnel in the chosen institutions. Universities Presidents' academic, research, and administrative vice-
presidents, faculties and college heads, chief registrars, students' affairs directors, department heads, and higher-ranking academic personnel. The leaders were elected judgmentally while lecturers were chosen by employing a stratified random sampling method. Lecturer with the status of assistant lecturer and over who served at the respective institution for a time of more than a single year was incorporated in the study. These counted to a sum of one hundred sixty-five participants. Twenty were women admin wing leaders, twenty-five men admin wing leaders, and one hundred twenty-two academic personnel.

### 2.2 Data analysis procedures

The statistics were examined by employing qualitative and quantitative techniques. The data acquired from interviews was classified into contexts and classified during a procedure of context inspection. Descriptive statistics, like frequency occurrence measures of leaders, and percentile of women leaders was employed to explain the position of women in the institutional leadership. Text analysis is employed to triangulate, add, and verifies information gathered.

## III. RESULT AND DISCUSSION

In this section, the researchers present the results found and the analyzed data by triangulation with the existed literature in the field.

### 3.1 Demographic information on the participants

Table 1: Demographic distribution of participants

| Men Leaders |  |  | Women Leaders |  |
| :--- | :--- | :--- | :--- | :--- |
| Age | Frequency | $\mathbf{\%}$ | Frequency | \% |
| $<21$ |  |  |  |  |
| $21-30$ | 9 | 12.9 | 33 | 66 |
| $31-40$ | 32 | 45.7 | 11 | 22 |
| $41-50$ | 14 | 20 | 6 | 12 |
| 51 and above | 15 | 21.4 |  |  |
| Total | 70 | 100 | 50 | 100 |
| Marital <br> Status |  |  |  |  |
| Married | 59 | 84.3 | 38 | 76 |
| Single | 11 | 15.7 | 12 | 24 |


| Total | 70 | 100 | 50 | 100 |
| :--- | :--- | :--- | :--- | :--- |
| Work Experience |  |  |  |  |
| $1-5$ | 9 | 12.8 | 39 | 78 |
| $6-10$ | 30 | 42.8 | 10 | 20 |
| $11-15$ | 23 | 32.9 | 1 | 2 |
| $16-20$ | 6 | 8.6 |  |  |
| 21 and above | 2 | 2.9 | 50 | 100 |
| Total | 70 | 100 |  |  |
| Educational <br> Qualification |  |  | 7 | 14 |
| PhD | 14 | 20 | 29 | 58 |
| Masters | 33 | 47.2 | 14 | 28 |
| Bachelor <br> degree | 23 | 32.8 | 50 | 100 |
| Total | 70 | 100 |  |  |

The evidence shown in the above table there no respondents are found below 21 years old. The greater part of the female participants was youthful: $66 \%$ between 21 to 30 years old, $22 \%$ between $31-40$ years, and the remaining portion $12 \%$ found between 41-50 years old. Among the participant respondents, there is no aged above 51 years old. This indicates that as the majority of female faculties are a youthful span of life also, they are delayed to come to leadership ranks. Contrary the mainstream of male respondents was $45.7 \%$ found in the age type of 31 up to 40 years which is the ideal year to suppose leadership ranks in universities. Also, the data on the marital status illustrated that $76 \%$ of the female participants were married and the remaining $24 \%$ were not married and $84.3 \%$ of male respondents were married, whereas $15 \%$ were single. In addition, most of the married female participants have kids. This shows that women are greatly loaded by double household tasks at the house and in the
institution. Concerning years of experience in work both in academic and headship, $78 \%$ of the female participants have worked in institutions for up to five years and the residual $20 \%$ are worked starting 6-15 years. Though, the greater part of male participants $42.8 \%$ worked from 6-15 years. As well as there are male employees, who have been working for above twenty-one-year accounts for $2.9 \%$. Conversely, in the part of female respondents, there was only $2 \%$ of them are working above fifteen years. Regarding educational qualification, the majority of the female respondents have a second degree $58 \%$ and very a small number of the $14 \%$ hold a doctoral degree. Contrary men's extended years' work and practice in universities and high educational credentials are a demonstration of their supremacy in academic circles.

### 3.2 The degree of Women's Involvement in Leadership Ranks

Table 2: participants' opinion toward the degree of women's involvement inleadership ranks in universities

| Degree of women's participation in <br> leadership | Frequency n=165 | Percent |
| :---: | :---: | :---: |
| Low | 87 | 52.7 |
| Moderate | 52 | 31.5 |
| High | 26 | 15.8 |


| Total | 165 | 100 |
| :---: | :---: | :---: |

As shown in the above that among 165 participants, $52.7 \%$ point out that the degree of women's involvement in institutions of higher education leadership ranks was very low. As well as, fifty-two participants responded shared for $31.5 \%$ of the sum apparent the women's level of involvement in the institution of higher education leadership ranks as modest, while $15.8 \%$ thought women's involvement is elevated. Since the analysis of this data, it was exposed that the level of women's involvement in the institution of higher education leadership positions is at the minimum level. This verdict confirms Chlliwik (2009) sight that as of the mannish scenery of institution of higher education leadership, women are more frequently than not positioned at the inferior stages of the institution of higher education leadership, for instance, as department heads and gender affairs office directorate directors. Women are inadequately involved in leadership ranks in
the elderly universities and recently operated universities, although the involvement of women is lowering in recent institutions too.

### 3.3 Position of women in institutions of higher education leadership comparatively with men

An acknowledged list of academic and administrative employees from the alumni and registrar departments of each institution of higher education were employed to discover the ranks of females engaged in the institution of higher education leadership relative to their men complements. The findings of the acquired data from the manuscripts and information exposed those females have inhabited a tiny percentage of the higher-ranking leadership ranks of the institution of higher education examined. The results are summed up in table 3.

Table 3: Frequency distribution of men and women by positional classification in the selected Higher Education Institutions

| Job Positions Category | Women \% | Men \% |
| :---: | :---: | :---: |
| Administrative |  |  |
| University Presidents | 0 | 100 |
| Admin \&Academic Vice- presidents | 2.8 | 97.2 |
| Chief and Head Registrars | 8.7 | 91.3 |
| College \& Faculty Deans | 17.3 | 82.7 |
| Department Heads | 49.3 | 50.7 |
| Human Resource Management Head | 28.4 | 71.6 |
| Library Heads | 38.7 | 61.3 |
| Gender Affairs Directors | 72.1 | 27.9 |
| Students' Affairs Directors | 43.8 | 56.2 |
| Academic Ranks |  |  |
| Professors | 2.4 | 97.6 |
| Associate professors | 5.3 | 94.7 |
| Assistant professors | 26.2 | 73.8 |
| Lecturer | 42.4 | 57.6 |
| Assistant lecturer | 49.7 | 50.3 |
| Independent Research Staffs | 21.6 | 78.4 |

As observed in Table 3, that women are unreasonably not represented in leadership ranks and positions comparatively with men. Likewise, there are additional men professors $97.6 \%$ and
associate professors $94.7 \%$ than women. Women are comparatively healthier representation in assistant lecturer 49.7\% and lecturer 42.4\% position. The mass of selected institutions of higher
education gender directors were women which points out the occurrence of gender-based typecast linked with work classification. Women also engaged in such ranks as department heads $49.3 \%$, Library Heads $38.7 \%$, and Human Resource Managers $28.4 \%$. Largely the higher education institutions reviewed appears to have supplementary women as gender affairs heads, department heads, Library head, and Chief and head registrars. It was shown that the greater part of women leads the sections of linguistic and folklore studies. However, there were a small number of women who lead departments in medical and technology departments. This indicates that women involved in the medical field are unduly squat contrasted to other departments. The result from this research paper has the same belief with the broad image highlighted in the writing about the rank and
involvement women inhabit in institutions of higher education teaching and leadership (Lud 2004; Ahma 2003).

### 3.4 The Major Duties of the Female and Male Leaders

In order to explore additional information on the character women played in institutions of higher education leadership, the men and woman leaders were asked to point out their major duties in the institution of higher education. The reason for this inquiry was to discover the degree to which women were concerned with important executive duties in the institution. The reactions to this query specify that there was a disparity between women leaders' and male leaders' duties. The summary is given in next table 4.

Table 4. Distribution of male and female leaders by major duties

| Responsibilities | Male | Female | Total |
| :---: | :---: | :---: | :---: |
| Managerial Duties | 5 | 4 | 9 |
| Review Program development | 5 | 2 | 7 |
| Classroom instruction | 8 | 14 | 22 |
| Organization of Gender <br> Programs | 1 | 8 | 9 |
| Staff Development | 4 | 1 | 5 |
| Student Affairs | 2 | 1 | 3 |
| HRM activities | 4 | 3 | 7 |
| Strategy and policy review | 7 | 1 | 8 |
| counseling and Guidance | 3 | 3 | 6 |
| Monitoring and evaluation | 5 | 1 | 6 |
| Planning and Budgeting | 7 | 2 | 9 |
| Community service and Research | 3 | 3 | 6 |

According to the above table, most of the women leaders 14 participated in classroom instruction and teaching, 9 organizing gender-related issues It is evident that no women participated in important executive actions in the institutions, for instance, in policy preparation, monitoring, and evaluation and planning. Rather, they took serious duties in the admin wing-like student obedience, instruction, guidance, and counseling, roles that have been conventionally connected with women. Some result agrees with what has been instituted in the United Australia (Cok \&

Glas 2011; Suldes 2008).

### 3.5 Obstacles to women's participation in higher education leadership

The existing research discovered that women grasp lower than one percent of peak scholarly and managerial positions in universities in Ethiopia. They are comparatively enhanced involvement in minor level leadership posts and their involvement in relation to men declines at consecutively elevated stages. Involvementin the board scheme pursues a parallel prototype
with women extra possible to be members of sectionals and academic boards than on leading panels. The result of this outline of declining participation at sequentially senior stages is that higher women regularly discover themselves inaccessible in the ladder which is principally men occupied. There are rising figures of women in apex posts in affairs of state, and in both personal and community segments universally. However, pinnacle leadership in university is overpoweringly a man safeguard. Comparable research has always exposed those women are not very well represented in institutions of higher education leadership in Ethiopia and in other segments of the globe (Yosuf \& Schmiada 2019, Bouweila \& Dalwies 2011, Sinh 2002, Amah 2008). The lane to apex leadership in an institution of higher education is normally constructed on knowledge from lower-level leadership schemes. Aspects that break off that
normal sequence for women are individual, organizational, and communal. These issues are reviewed below.

### 3.5 Individual Level Obstacles

Regardless of augmented involvement in tertiary level education, women are not equally represented together in instruction and leadership posts in a lot of Ethiopian institutions of higher education. Their low representation among academic personnel is unswerving with their imperfect admittance to tertiary-level education. This is unswerving with what (Solomon 2009) remarks as the call for a decisive crowd in university to offer immense importance which higher education leaders approach. Recent research points out that the essential brand of women's gifts is not so far there.

## Table 6. Individual Obstacles - responses from the women and men respondents

| Individual Level factors | Frequency |  |  |
| :---: | :---: | :---: | :---: |
|  | Male | Female | Total |
| The aspiration level of women is low | 23 | 9 | 21 |
| Low level of self-belief among women | 11 | 7 | 10 |
| Capable women didn't accept positions | 8 | 4 | 7 |
| nervousness of women | 5 | 9 | 5 |
| Household obligations | 35 | 11 | 28 |
| Low level of purpose and desire | 4 | 3 | 2 |
| Lack of academic criterion | 3 | 7 | 3 |
| Low level of initiative | 23 | 12 | 16 |
| Absence of experience | 20 | 13 | 10 |
| Women want special treatment | 2 | 1 | 1 |

The above table discloses that household obligations situate as the solitary main individual aspect that clarifies the deficiency of women from leadership posts in Ethiopian institutions of higher education. This is directly gone after by women not aspirants for higher ranks, low level of initiative, and absence of adequate knowledge. These results conform to other studies; Singh (2012) explained that in a seminar held for women in university leadership in Asian Countries, the respondents recognized household obligations and low levels of the essential requirement and practices as the two major hindering aspects that avert women from
climbing to higher-ranking directional posts. The other aspects incorporated were: women's fewer boldness or fierceness, deprived arrangement, being short of help to other women, absence of individual certainty, and absence of sufficient awareness and ability. Replaying a parallel query through the interview meeting on why women are absent from higher-ranking leadership posts, the higher scholarly personnel as well harmonized that a few of the causes comprise: the absence of sufficient education, the panic in the public workplace, and fright of rivalry. A number of the higher-ranking academic women had the subsequent rationales. Women are inclined to do
theconflicting Denas (2007). This could be factual of the number of Ethiopian women in the result. Though, the Ethiopian condition is as well diverse since the majority of the higher-ranking posts are not noticed for unlocking opposition for the women to take the chance.

### 3.6 Organizational Difficulties

Numerous researchers reminded that regardless of the barriers that women frontage head
admittance to schooling, there are women greatly fit for academic posts that yet be unsuccessful to be chosen. Biased selection and encouragement habits comprise difficulties in organizations with no equivalent chance legislative (Solomon 2009). The women leaders were inquired to recognize the organizational difficulties they had stumbled upon on the way to their leadership posts. The organizational difficulties encountered by the women leaders are reviewed in table 7.

## Table 7. Organizational difficulties

| Factors | Men | Women |
| :---: | :---: | :---: |
| A small amount in numbers | 2 | 5 |
| Superiority of Men | 1 | 4 |
| Leadership posts conquered by Men | 1 | 3 |
| Masculine ideology | 2 | 7 |
| Political selection for leadership | 6 | 10 |
| Men fright female control | 1 | 7 |
| A belief that women are not good leaders | 2 | 5 |
| prejudice against women | 2 | 8 |
| Most of the councils are men | 1 | 1 |
| Blurred appointment method | 2 | 9 |

At the organizational level, prejudice touching women was sighted by the women leaders as the motive because women were absent from leadership of institutions of higher education. Conversely, the men leaders, sense that a small number of women in the institution of higher education was the cause they were not chosen for higher-ranking leadership posts. The women leaders in addit ion to the male leaders too sharp in the selection, staffing, and appointment measures as a clarification for the lack of women in institutions of higher education leadership. These features as political promotion and appointment of chancellors and vice-chancellors, unrelated queries solicit at interview, men's superiority, the masculine structure of the university, and the truth that selection necessary extended understanding were some of the rationales known by the participants. Selected woman leaders mention on the practice prerequisite renowned that: The truth that one cannot turn into a faculty head without no having been a departmenthead was challenging for
the majority of women since most department heads are men. In reply to a related query the higher-ranking academic personnel piercing out organizational features such as, a small number of women and the reality that the pinnacle position are conquered by men were answerable for women's lack of higher-ranking leadership posts. The investigators supplementary investigated the matter of little figures during manuscript analysis. It was established that women were certainly little and they engaged in subordinate positions in the academic ranking.

### 3.7 Communal Difficulties

Typecast concepts concerning women comprise the main difficulties. Boldness is often understood as hostility. Women in a number of traditions discover it hard to put forth power above men. Women in highly developed modern society in addit ion to those in the emergent countries yet experience from the fairy tale that women are excessively arousing in addition irrational for higher-ranking leadership and finest suitable to the
household preservation features of management. That does not create it any simpler than women regularly getting these typecasts and recognizing unsuspecting positions which depart them isolated and with incomplete professional projections. The research conclusion showed that practices pressured the contribution of women in leadership in institutions of higher education in Ethiopia. The analysis of data recognized that dominant arrangement and orientation depress women from looking for leadership posts. Customary viewpoint and enriching outlook concerning the position and rank of women in the community are yet rampant and peak leadership in any organization is outlooked as a mannish field.

The mainstream of the women leaders said they had been challenged by a few communal difficulties in a way to their present posts, whereas several said they did not encounter any communal difficulties. These replays might provide an idea that the Ethiopian community was starting to believe women in leadership posts. This might not be factual as in the institution of higher education the majority of the posts detained by women are mostly subordinate academic leadership ranks, for instance, department heads, chief registrars, and human resource coordinators. Above and beyond, some of the ranks are in the posts usually thought women dominated like the gender affairs bureau, to point up the communal difficulties, respondent
woman leaders noted, Women are not likely to stand out in the technology stream. An additional female participant said, there is bias against females schooling in the community. The public is mostly at ease connecting to men. In many scenarios, those that went for these posts are seen as communal stereotypes that do not have sufficient time for their relatives' duties, and a few of them end up being separated.

### 3.7.1 Approaches to improve women's Involvement in university leadership

The participants were requested to put forward approaches that would be employed to improve the involvement of women in institutions of higher education leadership. The participants recommended diverse approaches at individual, organizational and communal levels. Their implications are offered in the segment underneath.

### 3.7.2 Approaches at the Organizational Level

A men leader who senses that somewhat wants to be complete projected that women must be given equivalent chance, gender understanding movements must be increased; further guidance chances for women to facilitate them reach educationalprerequisite and appointments of the small number of qualified women on value.

Table 8. Approaches at the organizational level

| Strategy | Male | Female |
| :---: | :---: | :---: |
| Motivating women to obtain qualifications | 10 | 7 |
| Appointment on value | 8 | 5 |
| Facilitates training chances | 13 | 6 |
| Gender consciousness movement | 9 | 12 |
| Maintaining gender equilibrium | 2 | 3 |
|  |  |  |
| Selection |  |  |

The greater part of the men higher-ranking academic personnel and male leaders sense that motivating women to obtain the essential education and positive deed would go an extended means in advancing women's involvement in the institution of higher education
leadership. While the majority of women higherranking academic personnel and women leaders urge that the gender consciousness movement in the institution of higher education would progress women's position.

### 3.7.3 Approaches at t h e individual level

Women have been laid blamed for being their possess opponent by the majority of males. The approaches projected at the individual and communal level are summed up as go after.

- struggle culture that holds back the development of women
- alter communal outlook against women
- dishearten communal bigotry
- teach women how to sketch childbirths and rearing
- enlarge and apply good laws that help women
The data as well illustrates that the mainstream of the participants backed the growth of strategy and laws to improve the involvement of women in leadership.


## IV. CONCLUSIONS

Notwithstanding gender impartiality dedication and women's learning achievement, up to now, women are excessively not represented in university leadership. States and nations may differ in the expression of traditions, accomplishments, and growth; however, blockades for women's depiction in academic circles are astoundingly parallel in a lot of constituencies. It is obvious that there are a number of challenges that women may be practicing in educational institutions assortments from an individual, and institutional to communal. The existing research exposed that the main aspect for the stumpy depiction of women in institutions of higher education handle is usually their lack of participation as students andas academic personnel. Individual aspects like relatives, household issues, and insufficient help at residence, low level of chance arrangements could also have an influence on women's fewer development. Likewise, the organizational setting in Ethiopian institutions of higher education is not helpful for women in leadership posts. There is also roundabout bias adjacent to women in the selection, a n d staffing of institutions of higher education leadership. Generally, this paper fulfilled those women who encountered discrepancy practices and disputes as an effect of
their many-sided functions and gender-centered typecast which stalked from the men-dominated traditions widespread within the institution of higher education setting.

## V. RECOMMENDATIONS

Based on the investigation and conclusion of this research the subsequent suggestions are made for the enhancement of existing carry out: The recommendations include; expanding women's admittance to higher education institutions, assessment on the selection and recruitment policies, offering lawmaking and infrastructure assistance, and supply particular guidance program for women.

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